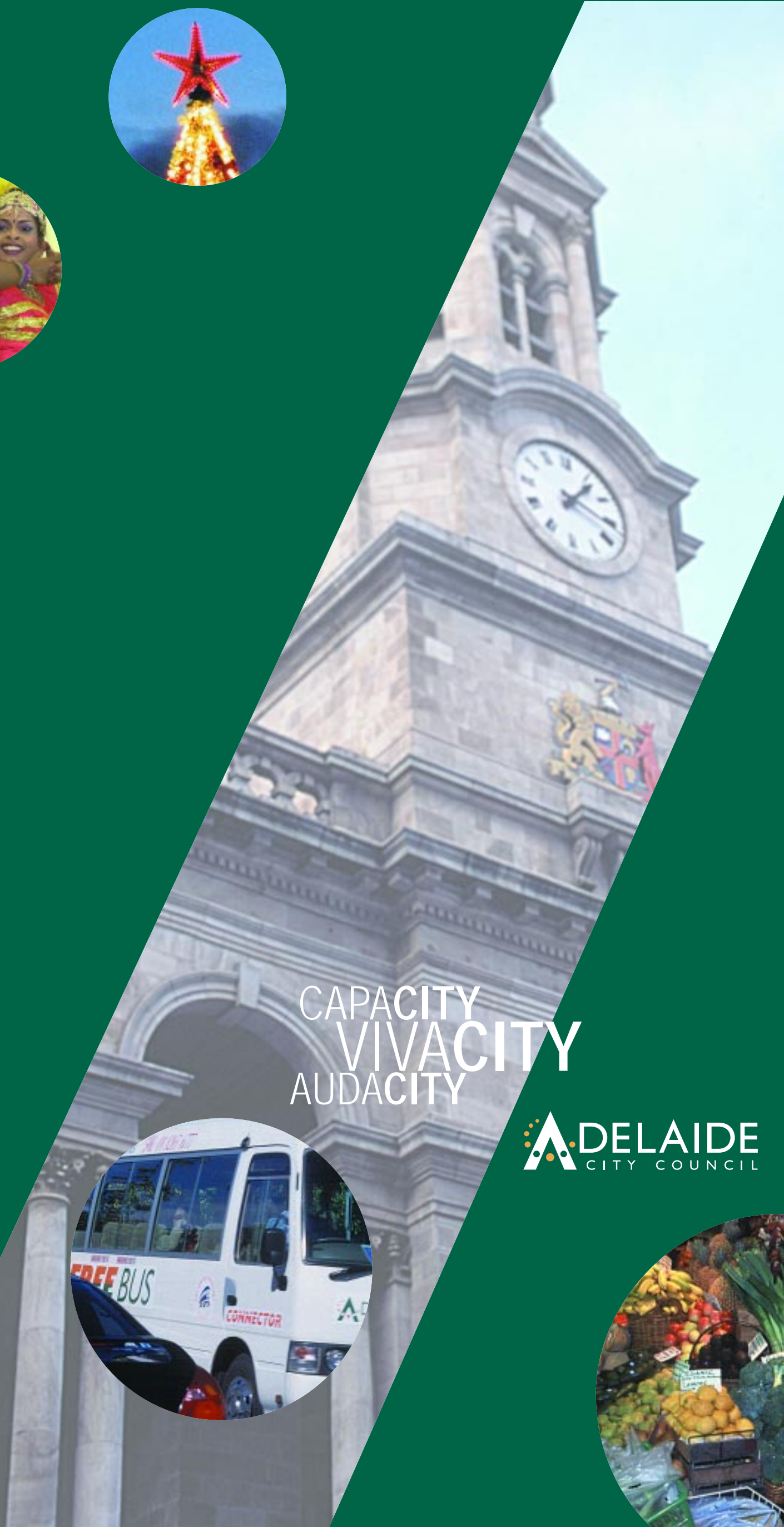


Adelaide in ACTION

ADELAIDE CITY COUNCIL ANNUAL REPORT



CAPACITY
VIVACITY
AUDACITY

ADELAIDE
CITY COUNCIL

The Year in Review

About the City

The City comprises the "Square Mile" of the City centre, the inner suburb of North Adelaide and the Adelaide Park Lands.

IN BRIEF

Area:	15.57 km ²
Total area of Park Lands:	7.20 km ²
Total Population* (1996 Census):	16,115
Estimated residential population (ABS-1999):	13,211
Annual average growth in estimated residential population (1994-99):	1.9%
Total number of occupied private dwellings (1996 Census)	5,510
Total employment (1997 survey):	89,276

METROPOLITAN ADELAIDE

Area:	1,925.14 km ²
Total population* (1996 Census):	1,045,584
Estimated residential population (ABS-1999):	1,092,857
Annual average growth in estimated residential population (1994-99)	0.4%

*Total population includes residents and visitors.



Colonel William Light's original planning and siting of the City in 1837 has left the legacy of an easily accessible City centre with a grid of wide, straight streets set by the Torrens Valley within a continuous inner belt of Park Lands. A rich heritage of fine Victorian and Edwardian buildings and the magnificent setting of Park Lands and Squares gives the City a unique charm. At the same time it offers all the sophistication and amenities of the central place for a cosmopolitan metropolitan region of over 1 million people.



The 2000-01 year was a milestone for the Council.

It marked a period of significant change within the management of the organisation and the development of a new structure designed to deliver the Council's goal of being a Capital City Council recognised for its leadership, its development of the City, and achieving results.

The financial position continued to improve with the Council achieving a surplus of \$5.6 million.

In addition, the Council was able to hold its general residential rate in the dollar levy at an unchanged 12.3c for the third consecutive year, and to maintain the residential rate rebate at 40 per cent, while not introducing a minimum rate.

This was despite increased costs, particularly in materials which rose 10.7 per cent from \$6.5 million to \$7.2 million primarily as a result of a jump in electricity charges from \$2.36 million to \$2.76 million.

Total operating expenses advanced from \$86.42 million to \$90.76 million but this was offset by improved revenue from the Wingfield Waste Management Centre and our other commercial businesses that saw total operating revenue rise from \$92.36 million to \$96.35 million.

This means we are well placed to meet the significant boost in our capital works program in the year ahead. This was deliberately done in order to give a kick start to the implementation of the Council's New Directions strategies.

At year-end, we were also structurally ready, not only to deliver these outcomes but also to maintain a high standard of service to ratepayers and visitors to the City.

By reducing the number of divisions within Council from five to four and the number of managers from 32 to 24, we created an organisational structure with greater synergy and efficiencies which was devoid of unnecessary layers between the managers and the people who actually deliver the results.

Along with the reduction in other overhead expenditure, significant operating efficiency savings will be achieved and will also make us capable of accommodating a significant increase in expenditure on capital works next year.

During the past 12 months the Council continued working within its Corporate Plan which featured a raft of programs designed to deliver 13 key outcomes for the City.

Capital works completed during the year that contributed to these outcomes included:

- Upgrading the footpath and lighting in Gilles Arcade to complement the historical Queens Theatre;
- Improving disability access to public conveniences and Council car parks;
- Upgrading the southern footpath of Grote Street between Morphett Street and West Terrace to achieve increased car parking, improved drainage and more accessible bus stops;
- Construction of a new bicycle network around Adelaide comprising new lane markings, footpath protuberances, shared paths and the trialing of emerald green coloured warning surfaces;
- Laying Mintaro slate pavers in King William Street footpath between Grenfell and Pirie streets;
- Installing self-cleaning, graffiti proof, unisex toilets in Victoria Square;
- Upgrading the southern Halifax Street footpaths around the Halifax Adelaide residential development;
- Installing Gross Pollutant Traps adjacent to War Memorial Drive near the Adelaide Zoo;
- Installation of crash barriers and bollards at the Central Market U-Park, enhancing safety of both pedestrians and vehicles;
- Installation of an air movement system and upgrading of the public conveniences in the Adelaide Central Market;
- Landscaping and lighting the Dame Roma Mitchell Performing Arts Centre's forecourt on the north west corner of Light Square to enhance the West End's reputation as a vibrant arts precinct; and
- A commitment to fund half of the \$16 million redevelopment of North Terrace.

Other major initiatives from Council included:

- The release of Vaughan Place Palais carpark for commercial development;

- Agreement to the first 17 Aboriginal names for the Council's Park Lands;
- Launching of a new on-line directory service for Adelaide businesses – Adelaidebiz.com.au;
- Making the payment of parking fines more accessible by introducing an e-pay system;
- Launching the Christmas in the City program which added color and life to Adelaide throughout December;
- Making a stronger commitment to marketing of the City and endorsement of \$270,000 for investment attraction and export promotion; a further \$400,000 in financial assistance to Education Adelaide; and increasing from \$1.39 million to \$1.86 million the funds allocated to Rundle Mall marketing;
- Approval of \$424,642 to help organisations and individuals in need within the City including more than \$385,000 for strategic partnerships – projects which add value to the Council's Corporate Plan; and
- Approval of a \$250,000 grant over five years to commission and/or acquire indigenous works of art for public display within the Adelaide Festival Centre's public space or in the external public realm.



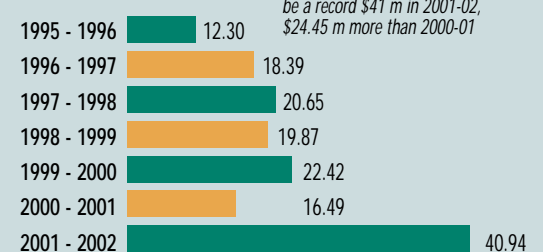
Susan Law, Chief Executive Officer

Corporate Plan Outcomes

- Civic Leadership – A city that has clear and responsive civic leadership for the Capital City and the community of South Australia.
- Historically Important City – A city which maintains the legacy and pattern of Adelaide's unique plan and Park Lands.
- Environmental City – A city that is recognised worldwide for its healthy and sustainable environment.
- Prosperous City – A city with growing employment associated with sustainable economic growth (achieving 105,000 workers by July 2004 – a 5 per cent growth in employment).
- Smart City – A city where skill, innovation and new technology are fostered and applied which will lead to increasing economic benefits for the City.
- Accessible City – A city that is readily accessible for residents, workers and visitors.
- Safety in the City – A city where people are confident about their safety and crime is minimised.
- Cultural Heart of SA – A city that is the focus for culture and leisure in the State.
- Increase City Population – A city with a growing population (of 25,000 by July 2004) characterised by diversity and sustainability.

- Strengthening Community Life – A city characterised by equity, diversity, participation and caring.
- Attractive City – A city that sustains and enhances its heritage and Park Lands and promotes excellence in urban design.
- Enhanced Quality of Park Lands – A city that protects and enhances the distinctive cultural, recreational and natural qualities of its Park Lands.
- High Performing Organisation – A highly effective and responsive organisation which provides high quality services and delivers on agreed outcomes for the City of Adelaide community.

Gross Capital Expenditure trend (including remediation)



The Council Works Program will be a record \$41 m in 2001-02, \$24.45 m more than 2000-01

Council introduces new range of services

From the Lord Mayor



Alfred Huang, Lord Mayor

July 2000 - June 2001

The past 12 months was the first full year for the Council that was elected in May 2000.

As a newly elected Council we were keen to put into place the mechanism that would deliver more results and better services for the people who live, work and visit the City without any increase in burden on our ratepayers.

We unanimously agreed that there was a need to reduce the amount of energy and resources spent on internal processes and focus on improving service delivery.

The decision by the Chief Executive Jude Munro to take up a senior position with the Brisbane City Council provided an ideal launching platform from which to reappraise the organisation.

It provided the ideal opportunity for all the elected members to consider the direction that we had to move toward to more fully reflect its role and responsibilities as a Capital City Council.

This formed the basis of the criteria upon which we selected the new Chief Executive, Susan Law, who was appointed in September and brought to the Council extensive experience both here and overseas in the change management arena.

Susan was given the task of shaping the organisation into a structure capable of delivering the Council's goals.

The Council spent many months in the second half of the year distilling the short and long-term views of the community into strategies which not only best met their needs, but would help turn the City into a growing, prosperous dynamic and energetic place to work, live, visit, learn and play.

This resulted in the launch on 4 July 2001 of the Council's New Directions Vision which will steer the Council for the next two years with clear five and 10 year targets.

The strategies have three main themes:

- CapaCity**
 By 2010, Adelaide will have a resident population of 34,000, a City workforce of 111,000, average daily visitor numbers of at least 150,000, and at least 66,000 students in institutional learning.
- VivaCity**
 By 2010, Adelaide will be a living model for future cities, a place where people build their future.
- AudaCity**
 By 2010, the Adelaide City Council will be the acknowledged driver of Adelaide's exciting future.

On the fiscal front the Council continued its policy of prudent cost control and responsible money management.

As a result, the Council was able to hold its general residential rate in the dollar levy at an unchanged 12.3c for the third consecutive year, and to maintain the residential rate rebate at 40 per cent, and not introduce a minimum rate.

Despite this we introduced a number of new programs and services for the community.

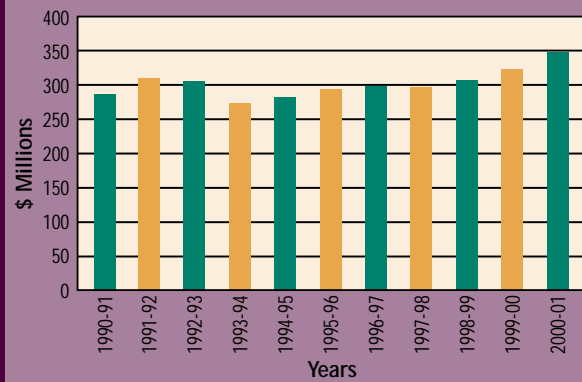
This year was marked by the high degree of co-operation with State Government bodies and key City stakeholders in the development of programs aimed at improving Adelaide's liveability factor.

These included:

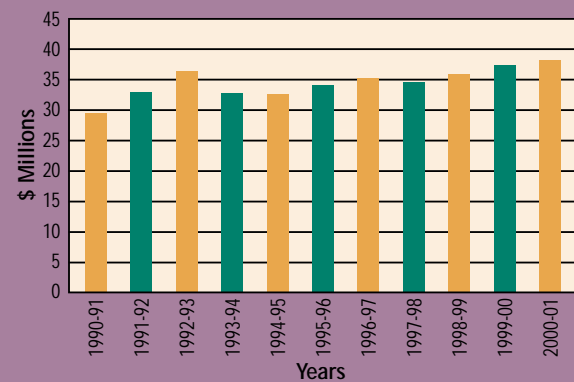
- The launch of a 12 point City Safety Action Plan to reduce drug and alcohol related anti-social and unlawful behaviour in the City. This program, which has been very effective, shows what can be achieved when the community, the Police and the Council work together to solve problems and reduce the risk of crime.
- The launch of the Adelaide Connector - a free bus service which connects the north and southern sections of the City to the CBD. This program aims to improve accessibility in the City and has proved very popular carrying more than 250 people a day.
- The installation of two modern graffiti resistant self-cleaning unisex toilets in Victoria Square which have improved safety and amenity in the area significantly.
- The launch of a new service for businesses in the City - Adelaidebiz.com.au - a free electronic directory of City businesses. By the end of this financial year 2000 of the City's 7000 businesses had joined this service which provides information exchange between businesses and enables businesses and consumers in the City (and elsewhere), via a searchable database, to locate product or service.
- The installation of a five-storey tree in Victoria Square marking the beginning of inaugural Christmas in the City program which provides color, brightness and fun to the City. This tree, which was lit by ETSA Utilities, focussed attention on Victoria Square as a community centre for all South Australians to enjoy and helped raise much needed funds for five City charities - the Adelaide Central Mission, St Vincent de Paul, Baptist Westcare, Anglicare and the Salvation Army.

Another highlight of this year was the decision by Council to take a much more strategic approach to its Sister

Annual Value History



General Rates Revenue



City alliances and seek to maximise and share the economic, cultural and social benefits from the synergies that exist between Adelaide and other cities in the world.

During the year, two Adelaide City Councillors - Judith Brine and Richard Hayward - led a business mission to Austin, Texas. Councillors Bert Taylor and Bruno Ventura joined myself on a business mission to three Chinese cities in partnership with various stakeholders including Business SA, the Department of Trade and Industry, the Chinese Chamber of Commerce, the Australia China Business Council, AusTrade, the Property Council, the Council for International Trade, and the SA Tourism Commission, in addition to South Australian businesses and educational institutions.

Both missions were highly successful and have already begun to bring economic benefits to the City and the State.

These benefits will continue to flow in the year ahead and I look forward with confidence to the next 12 months which also see the implementation of a raft of programs designed to ensure the Council New Direction strategies are achieved.

The Right Honourable
The Lord Mayor Alfred Huang

Adelaide **reinforces** position as SA's premier business centre

The relocation and expansion of more than 25 companies as a result of the City Centre Vital Fund has seen Adelaide reinforce its position as South Australia's premier business centre.

Council again worked in collaboration with the State Government to deliver the \$1.5 million fund, which was established to attract new businesses to the City, promote employment growth and revitalise and rejuvenate Adelaide's business environment.

Administered by Council and funded by the Department of Industry and Trade, 2000/2001 saw \$500,000 in grants awarded across a range of industries including education, information technology, health, finance, property and business services.



Penang visit wins Adelaide's **heart**

The heart of the CBD was transformed for residents and commuters alike when a delegation from Penang visited Adelaide on a mission that reaffirmed its Sister City relationship with George Town.

Led by the Governor of Penang, Tun Dato Seri Haji Hamdan, the visit from March 28 to April 3 centred on Victoria Square and a range of activities being hosted for Penang Week.

Hawkers' food stalls, cultural displays and dancing performances proved a hit with City workers and visitors during the week-long celebrations.

More than 60 members of the Penang State Symphony Orchestra and Choir, along with 46 cultural performers, joined the official delegation from Penang and provided additional entertainment.

Members of the delegation included the Deputy Chief Minister Dato Dr Hilmi bin Haji Yahaya, State Ministers and George Town officials, who met

with the Lord Mayor, Premier, State Government Ministers as well as the Vice-Chancellors and senior academic staff of Adelaide's three universities.

Adelaide has enjoyed a strong affiliation with George Town for nearly 30 years, which has generated significant business opportunities for South Australia, including benefits that have flowed from the Malaysian Airlines flight service to Adelaide.

Recently the airline set up a new call centre in the EDS Building on North Terrace.

The Penang visit enabled an information exchange between Adelaide and George Town regarding industries including IT and waste management.

Delegates from Penang were particularly keen to take ideas from the Wingfield Waste Management Centre back to Penang Island, where waste is shipped across to the mainland for disposal.

Victoria Square was alive with colourful entertainment during Penang Week



Overseas missions bring business to South Australian shores



On the business mission to China, the Lord Mayor at one of many sites visited.

Stronger industry links have been forged with China and Adelaide's Sister City Austin, Texas, with Council leading two business and education missions.

Lord Mayor Alfred Huang's ability to speak fluent Mandarin was pivotal during Council's mission to China in May 2001, with delegates visiting three of the country's most dynamic cities – Shanghai, Dalian and Chengdu.

The mission opened the door for local businesses in China and will provide the opportunity to promote Adelaide as a leading centre of education.

Talks were held between Adelaide's Lord Mayor and prominent city and provincial education representatives including the President of the Chengdu South West Jiatong University – one of China's top 10 universities – which is keen to establish links with the University of South Australia.

Another feature of the China mission was the signing of an agreement with the Mayor of Dalian, Mr Li Yongjian. Both cities are now working towards building closer ties in such fields as economic development and trade, urban planning, science, technology, tourism and education.

The mission to Austin, Texas formed part of Council's strategy to attract investment to South Australia and promote exports in partnership with the State Government.

Austin has enjoyed significant success in areas of new business growth and IT, and is now the fastest growing city in America.

The Adelaide-Austin Business Mission was the first of a new kind of Sister City visit.

It focussed on business, education and government interaction with 20 participants involved in more than 200 meetings covering a range of topics including IT, small business, film, youth and the environment.

Feedback from the mission participants confirmed that the success of the visit was largely due to introductions to their business counterparts through the Sister City relationship.



An artist's impression of how North Terrace will look after the planned upgrade

North Terrace to recapture former glory

North Terrace is set to undergo a dramatic facelift that will recapture the former glory of the prestigious historic and cultural boulevard.

The North Terrace Precincts Redevelopment Project is the flagship project of the Capital City Committee, a joint venture between Adelaide City Council and the State Government.

The concept design and funding of Stage One of the redevelopment – between the intersections at Kintore Avenue/Gawler Place and Frome Street/Frome Road – has been announced, with work expected to begin early in 2002.

This will complement the millions of dollars in recent public and private

investment along the precinct, including the David Jones building, the Adelaide Museum extensions, the City of Adelaide Library upgrade and developments at Adelaide University and the University of South Australia.

The North Terrace Precincts Redevelopment Project is based on three key foundations:

- Physical improvements including paving, infill planting and landscaping, brighter and safer lighting and new street furniture such as seating and rubbish bins.
- Economic growth opportunities to generate more investment along North Terrace by improving the potential for new residential, retail and hospitality developments.
- Cultural enrichment through public artworks and the creation of water

features, as well as telling the histories and cultural stories of North Terrace and South Australia with the use of electronic signs.

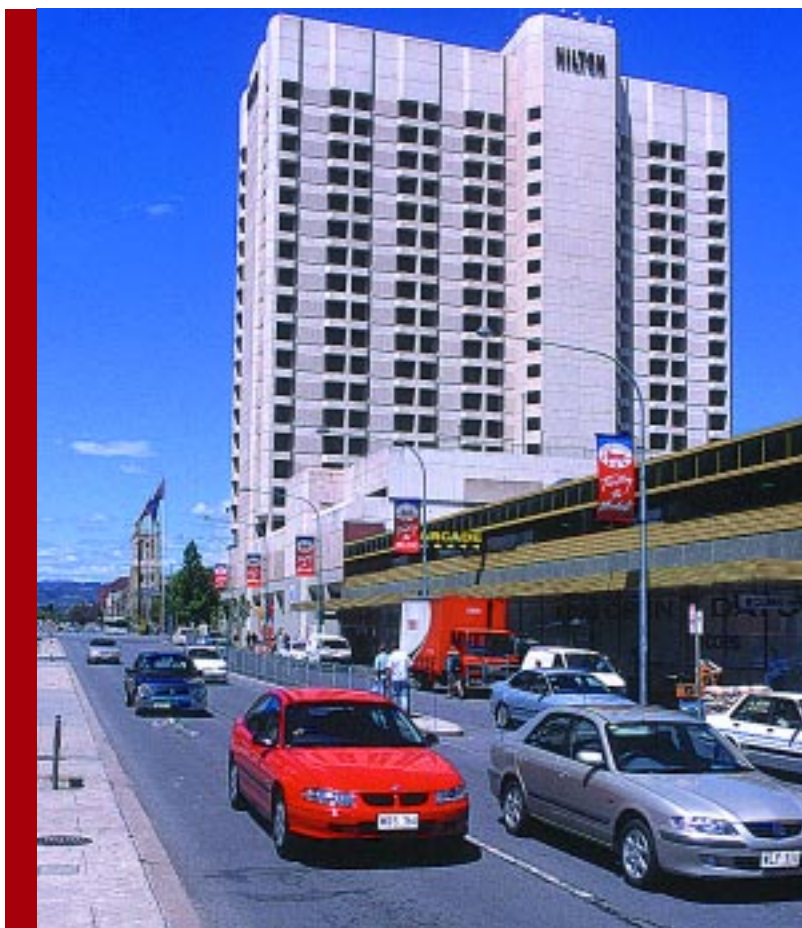
The North Terrace Precinct Redevelopment Project will transform one of Adelaide's most important boulevards, greatly improving the physical and cultural appeal of North Terrace and providing a major boost for economic development.

In doing so, it will create a more enjoyable environment along North Terrace for residents and visitors, offering more user-friendly spaces for events, displays and performances, including Adelaide's all-important night time economy.

North terrace circa. 1930



Major upgrade for Grote Street



An extensive upgrade is planned for Grote Street

Facilities for residents, shoppers and commuters on Grote Street and Wakefield Street will be significantly improved, with Council commencing work on the masterplan for a \$12.5 million upgrade.

The masterplan will support plans for improvements to the Grote Street and Central Market precinct, developed by the Grote Street Business Association in their December 2000 business plan.

The Grote Street Precincts Redevelopment Project aims to maximise the growth of the precinct and ensure development of the streetscape, artworks and Council and privately-owned sites.

Key projects in which Council will be involved include an extensive upgrade of Grote Street and Wakefield Street, including a major new artwork.

Pedestrian access improved with Charles Street upgrade

Pedestrians and commuters are benefiting from improved safety and access between North Terrace and Rundle Mall following the Charles Street upgrade.

Designed to create a safer environment for pedestrians and complement the Adelaide Central Plaza development, Council spent \$450,000 upgrading the street design, paving and lighting facilities along Charles Street.

In addition, David Jones Ltd contributed a further \$130,000 for lighting effects and the aluminium panelled ceiling above the roadway.

Adelaide City Council reinforces City safety initiatives



Safety in the City has been increased with strategically placed CCTV surveillance

Personal safety and crime prevention in the City have remained key priorities for Council, with nearly \$2.3 million committed to enhancing safety in Adelaide's streets.

In addition, a further \$5.24 million has been allocated for the 2001/2002 financial year.



Council continued to sponsor the Adelaide Local Crime Prevention Committee Program, funded by the State Attorney General, which operates on the principle that Police alone cannot control crime.

Environmental design plays a significant role in this philosophy, encouraging the use of safety design in public and private areas – such as the placement and frequency of lighting – to increase personal safety.

In September 2000, Council adopted the City Safety Action Plan Framework, further reinforcing its commitment to the prevention of crime.

Results achieved through the City Safety Action Plan include:

- Integrated planning with the South Australian Police (SAPOL) to develop a partnership between the two organisations.
- Timely response to lighting and environmental safety upgrades to improve public lighting and safety design features along key walkways and to increase response times to lighting issues.
- More strategic approach to the management of Council's Closed Circuit Television (CCTV) surveillance system.
- Community consultation program to assess the potential for Adelaide to be declared a "dry area" under the State's Liquor Licensing Act.

In addition, the Safe City Working Group (Capital City) was established to discuss and respond promptly to safety issues.

Members of the Group include SAPOL, the Department of Human Services, the Office of Liquor and Gaming Commission, the Drug and Alcohol Services Unit and Adelaide City Council.

This has also enabled Council to develop valuable partnerships with key interest groups.

Council is taking a pro-active role to develop and promote initiatives that are specifically designed to enhance personal safety and improve crime prevention measures.

Police and Council working together to enhance public safety

Surveillance on Adelaide's City streets has been increased to enhance public safety, with Council's allocation of \$126,500 to extend the coverage of its Closed Circuit Television (CCTV) system.

Operated by the Police Security Services Division, the Council-owned CCTV system currently comprises 28 cameras with underground ducting and fibre-optic cabling, using the traffic light ducting network of the City.

These include Rundle Mall, Hindley Street, James Place, the National Soldiers Memorial, North Terrace, Victoria Square, Moonta Street and the City Skate Park.

Camera activity is continuously recorded on a 24 hour basis and monitored by the Police Security Services Division and the officers of the Hindley Street Police Station.

Five cameras were installed in 2000/2001, with an additional six cameras planned for installation during the 2001/2002 financial year.

The CCTV surveillance system enables the Police to react more quickly to offences with improved response times, with video footage proving useful for the identification of offenders and for prosecution purposes.

The system not only assists SAPOL in its monitoring of City streets, it also greatly improves public confidence in personal safety around Adelaide's key locations.



Safety in the City has been enhanced with a range of new initiatives

Community consultation plays a key role in "dry area" debate

The question of whether the City should become a "dry area" created significant public discussion in 2000/2001.

Council undertook an extensive community consultation to guide it in seeking a declaration from the State Government that the public roads and squares of the City become a dry zone under the State's Liquor Licensing Act.

This would ban the consumption of alcohol, or its possession in opened containers, in designated public areas for a trial period of 12 months with an evaluation at the end of this time.

With alcohol playing a significant role in behavioural offences and assaults, the consideration of a dry area formed part of a holistic approach to addressing problems caused by irresponsible alcohol consumption.

As an initiative of the City Safety Action Plan, the community consultation process enabled Council to make a balanced and informed response to the dry zone proposal and consider the issue in the broader context of safety in the City.

Council lodged a submission with the Attorney General in April 2001 requesting the State Government declare Adelaide a dry area.



The modern facilities in Victoria Square has increased the quality of amenity significantly

Improved toilet facilities for Victoria Square

Two automatic toilet facilities have been installed in Victoria Square in a move to improve the amenity, increase hygiene and enhance safety in the Square.

Installed in April 2001, the first of the self-cleaning unisex Exelooos proved extremely popular with visitors and commuters, averaging 150 visits per day in the first month of operation. The second unit was installed in June 2001.

The new units allow an occupant to use the facility for nine minutes before announcing the time has expired and asking people to leave the cubicle immediately. After 10 minutes the door opens automatically.

This feature prevents anti-social behaviour, with research showing that the average person spends less than two minutes in the cubicle.

Other features of the toilets include:

- Self-cleaning mechanisms, with each cubicle regularly locked down when vacant, sprayed with disinfectant and mains pressure water and dried with activated fans on a regular basis.

- Hand washing systems without taps, with soap, water and hot air dispensed by passing hands under light sensors.
- Motorised toilet paper dispensers that issue a set quantity of toilet paper when a button is pressed.
- Anti-vandalism features such as graffiti-resistant paint and concealed pipes.

The toilet facilities offer a standard of quality required by commuters and visitors to the City, significantly improving accessibility and reliability, hygiene and safety, privacy and ease of operation.

New 24-hour hotline erasing graffiti in the City

Almost 300 instances of graffiti have been reported by members of the public following the introduction of a 24-hour hotline service aimed at keeping Adelaide's streets clean.

Launched in October 2000, the hotline enables the public to report graffiti, providing a centralised point of contact – via the hotline number of 8203 7100 – to coordinate its removal.

Calls are taken by Council's Customer Centre Staff, who arrange

for the graffiti to be photographed, forwarding the information to a contractor who removes the paintwork.

Photographic records of the offences are then used to build a database of evidence that can be used to identify graffiti suspects in the case of Police action or a prosecution.

Where the graffiti is obscene or contains profanities, the incident is given high priority and is removed within 24 hours. Other instances are removed within one week of their report.

In the first instance, Council removes graffiti from private property free of charge. If the property is vandalised a second time, Council shares removal costs with the owner.

Should the offence be repeated, Council consults with the building owner and provides a supply of paint, enabling the owner to remove the graffiti themselves.

A breath of fresh air for Adelaide's Central Market



Customers can now enjoy new and improved facilities at the Central Market

Traders and shoppers in Adelaide's Central Market will enjoy a more comfortable summer shopping environment following the installation of a new air movement system to improve conditions in the Market.

High level ducting and high velocity nozzles have been installed, enabling a supply of filtered fresh air to be pumped through all main walkways.

In addition, the construction of extra male and female toilet facilities and a new parenting room was completed, while plans were made for the installation of new elevators from the ground floor of the Market to the first floor car park level.

Designed to attract more shoppers and improve conditions for traders, these initiatives have created a more enjoyable shopping experience in the Central Market.



A smoother ride for War Memorial Drive

Commuters travelling into the City along War Memorial Drive will now experience a smoother ride with the resealing of the section between Park Terrace and Montefiore Road.

Designed to upgrade safety along the strip, parts of the road have been widened and the curve near the old North Adelaide Railway Station has been realigned.

New cycle lanes were established with improved line markings and signage, creating a safer environment for motorists and cyclists travelling along War Memorial Drive.

City works to protect public safety

Public safety around building sites has been increased with the introduction of Council's City Works Guidelines booklet and a review of inspections under the Development Act.

The City Works Guidelines outline safety requirements for construction work in Adelaide, improving measures for public protection to provide a safer environment.

Development approval for any building work adjacent to a public place will now involve a site management meeting, held between the developer, builder and Council staff, to ensure contractors are aware of their responsibilities and obligations.

This strategy has proved successful, with 134 site management meetings held during 2000/2001 for a variety of projects ranging from road servicing to the construction of multi-storey buildings.

A review of inspection requirements under the Development Act was also undertaken to improve safety standards around building works.

The introduction of the Development (Systems Improvement) Act has required Council to review inspections to monitor and report on unauthorised building work, house and building safety and fire safety in buildings.

In addition, Park Land rangers ensure appropriate use of the Park Lands, covering event management control, unauthorised use, wildlife management and dog control.



Halifax Adelaide - a clean start to the living heart of the City

More than 240 new homes and 260 car parks are being created as construction progresses on a major new housing development.

As Adelaide's first major "brown fields" development – or complete new land division – for many decades, Halifax Adelaide is revitalising the south east precinct of the City.

Major developer Pentroth successfully tendered for the project, purchasing the former Council works depot site in Halifax Street in January 2000.

In October 2000, following a \$7 million remediation of the 2.2 hectare property and extensive community consultation, the Environment Protection Agency announced the area suitable for residential use.

Working in cooperation with Council, Pentroth is well ahead of schedule, with the project due for completion in 2006. Stage Three of the project is now under way.

The first three stages have involved a redevelopment of the site and the construction of two new roads – Howard Florey Street and Catherine Spence Street.

When completed, Halifax Adelaide will provide a mixture of two and three-storey townhouses and apartment buildings as well as community housing, South Australian Housing Trust homes, two reserves and a café.

The project also involves significant improvements to Halifax Street for residents, pedestrians and commuters.



The exciting new Halifax Adelaide development takes a new outlook to city living across the community

Breaking the cycle of homelessness

Council is reducing homelessness in the City through the Halifax Adelaide project, which features accommodation for homeless women.

Following Council's encouragement, nine dwellings – funded by the State and Federal Governments – have been designed to provide independent living for formerly homeless women.

Construction has started on the three double and six single units, which will be administered by the Multi Agency Community Housing Association (MACHA).

Potential residents will be referred to MACHA from various support agencies – with accommodation allocated on a needs basis – enabling low-income women to escape from the cycle of homelessness.

This development reinforces Council's dedication to ensuring all economic groups have access to affordable housing and the benefits of inner City living.

Development opportunities identified for Franklin and Grote Streets site

Adelaide City Council has developed a blueprint for the redevelopment of one of Adelaide's premier sites.

The 14,000 square metre Franklin/Grote Street Development Opportunity Site includes the Franklin Street bus terminal and the open lot car park in the Central Market precinct on Grote Street.

In February 2001, Council approved draft urban development guidelines for the property, providing key pedestrian requirements, options for a replacement bus terminal and direction for future site proposals.

The property's prime position close to the City centre, Adelaide's major bus terminal and the Adelaide Central Market make it an ideal location for a high calibre project.

With more than 40,000 square metres of development opportunity, the Franklin/Grote Street site will play a key role in Council's urban renewal plans.

Plans under way for last major development opportunity in East End

A future City development has the potential to provide Adelaide with new shopping, entertainment and dining facilities, following registrations of interest in the Vaughan Place and Palais Car Park site.

Centrally located in the thriving East End precinct of the City on the south eastern corner of North Terrace and Frome Street, options for the site include improved car park facilities and ground level retailing, entertainment and restaurant venues.

There is also the opportunity to offer hotel accommodation, apartments or student housing in the upper levels of the development.

Council's call for registrations of interest in the project forms part of

its five-year urban renewal program that will provide a major boost for the East End.

As a prime development site with the potential to feature a cutting edge urban design, the Vaughan Place and Palais Car Park project will significantly improve the attractions of the East End, while creating additional economic activity for the precinct.

West End reinvents itself as arts and cultural hub

An arts-led revival of the West End has seen the precinct transform its image to become a vibrant cultural quarter.

As a result of the close working relationship between Council and the Hindley Street Retail Management Agency, the street's vacancy rate has been reduced from 45 per cent in late 1998 to an impressive 12.3 per cent in July 2000.

More than 30 arts organisations have now moved into the City's western corner, which is also dotted with CD stores, galleries, design studios, offices and retail outlets, giving it a unique point of difference in both South Australia and Australia.

Hindley Street's development as a cultural incubator was boosted with the arrival of Arts SA in July 2000, assisted with Council providing \$120,000 in funding.

Preparations were also made for the relocation of the Adelaide Symphony Orchestra to the former Time Zone building.

These initiatives were further strengthened in April 2001 with the opening of the Dame Roma Mitchell Centre for the Performing and Visual Arts in Light Square.

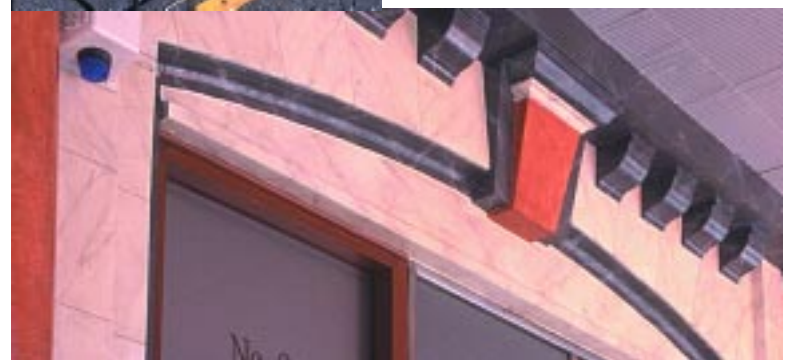
This state-of-the-art complex was designed to complement existing facilities including the Lion Arts Centre, the Jam Factory and the University of South Australia's City West campus.

Council's contribution to the innovative growth of the West End was recognised with a National Planning Award, granted by the Royal Australian Planning Institute in October 2000.

Other significant developments include the restoration of historic buildings such as the 97-year-old heritage-listed old West's Coffee Palace and Plaza Hotel.

Council's efforts to promote the West End as an arts hub has played a major role in the Hindley Street transformation, creating a rich and vibrant day-time economy as well as preserving the street's traditional role as a night-time entertainment spot.

Over the next five years, more than \$300 million in private and public investment is expected to further colour the West End with innovative tourism, arts and education proposals.



Incubator nurtures new business growth

More than 20 new companies have started up businesses in the City with Council's support of the Adelaide City Business – Business Incubator at 128 Hindley Street.

Established by the Eastern Enterprise Development Agency, Council provided \$180,000 in funding towards the Business Incubator in 2000/2001.

The Incubator plays a key role in nurturing the development of start-up businesses, providing professional assistance – including financial planning, marketing advice and legal and accounting support – as well as office accommodation.

The Adelaide City Business – Business Incubator has met with early success, achieving 60 per cent occupancy with 21 tenants – and 42 employees – in 29 offices.

Located in the heart of Hindley Street, it is providing an ideal business complement to the arts-led revival of the West End.

Adelaide reinforces “smart city” brand

Adelaidebiz.com.au

Adelaide has reinforced its position as a “smart city” for local businesses and investors, with Council providing the driving force for two major IT initiatives.

Council's online business directory – Adelaidebiz.com.au – and its involvement in the mNet Australia project, which will establish the first major Third Generation (3G) mobile wireless network, are helping to steer Adelaide onto the world technology map.

mNet Australia will next year see a \$33 million state-of-the-art 3G mobile wireless network rolled out on North Terrace, linking with the CBD to provide experimental mobile Internet applications and lightning-fast Internet connections across Adelaide.

Council is a founding member of the mNet Australia consortium and, with the assistance of \$9.23 million in Federal Government funding, will partner with organisations including Adelaide University, the University of

South Australia, Agile, Dspace, Playford Capital and Telstra.

The mNet Australia project will link with and complement Council's successful online business directory, Adelaidebiz.com.au.

Providing global access to companies based in Adelaide and North Adelaide, the directory currently boasts more than 2500 business listings.

Adelaide's business community can now promote its services and products to the world 24 hours a day, seven days a week. Adelaidebiz.com.au enables businesses to access news, information and other resources, as well as communicate with other members.

As mNet Australia and Adelaidebiz attract more knowledge-based companies into the City, these two projects will reaffirm Adelaide's reputation as a smart city and further cement its position as Australia's leading IT hub.

Offices hang up their “no vacancies” signs as the City wires up

Full occupancy rates for premium office space in Adelaide's CBD were achieved following the continuation of Council's Smart Building Program.

The Program is “wiring up” office buildings across the City, providing grants for the installation of Internet access.

This reduced office vacancy rates by an average of 10 per cent across all building grades, to 11.5 per cent in the City's core zone in January 2001.

Significantly, a premium office vacancy rate of zero per cent was achieved in this core zone, while a rate of 5.5 per cent was recorded in the Adelaide fringe.

The Smart Building Program has enabled significant opportunities for new office development while creating a model for the provision of Internet access for the developers of private sector buildings.

Weaving a web of efficiency, information, new technology – and spinach

More than 330,000 “hits” were recorded by the Adelaide City Council website – www.adelaide.sa.gov.au – during the year.

This continually evolving website has expanded to include many new features and links, with users accessing a range of features from information about City events to the payment of parking fines.

Online payments

In March 2001 Adelaide became the first council in South Australia to introduce the online payment of parking fines.

Enabling the public to settle their infringement notices day or night, people can now make payments from the convenience of their home or workplace without having to visit Council's Customer Centre during business hours.

Further emphasising Council's e-commerce drive, initiatives such as this will fuel customer service improvements in the future, with Council intending to extend this function to include other payments such as annual rates.

The potential for providing electronic services has surged over the past five years, with Council committed to remaining at the cutting edge of the IT field.

Spinach - youth website

Council's online developments have given youth a voice in the City with the launch of the Spinach website – www.spinach.adelaide.sa.gov.au

Adelaide City Council was the first capital city council in Australia to develop a stand-alone specialty youth website.

Since its launch in July 2000, Spinach has gained a steady following among young people aged between 15 and 25 years.

Young people can now express themselves online and become involved in Council's decision making process by having their say on policies affecting Adelaide's younger community.

Features of the website include Creative Spinach where young people can post their own creative works, such as artworks, essays or multimedia, on The Wall and The Gallery.

City SK8 webcam

People can now check out the crowd before visiting the popular City SK8, while parents can keep a watchful eye on their children, with the installation of an Internet web camera in April 2001.

The webcam – at www.spinach.adelaide.sa.gov.au/citysk8webcam.htm – feeds live pictures from the North Terrace skate park facility to the Spinach website every 15 seconds.

Website wins another award

In August 2000, Hitwise Australia – an industry leader in website analysis – ranked the Adelaide City Council website fourth in the Government – Local category, based on the number of pages viewed on the website by Australian Internet users.

The latest award reflects the diverse information available on the site and is a clear indication of the growing interest in Adelaide both locally and overseas.



Council rides on Skate Park's success

More than 2000 young people celebrated the City Skate Park's – City SK8 – first birthday in April 2001, highlighting Council's commitment to youth.

Opened in May 2000, the \$600,000 City Skate Park on North Terrace has attracted thousands of skaters and roller bladers keen to test their expertise against the Park's challenging features.

A series of Council-funded coaching clinics was held throughout the year to educate skaters on the importance of safety as well as teach them new tricks and basic skating skills.

The Park also hosted the State Skate Championships in September 2000 with a four-part event line-up, which saw skaters compete for the inaugural City SK8 Cup.

The City Skate Park has been praised both locally and interstate for its innovative design and the positive contribution it has made to Adelaide's youth culture.

Plans are currently under way for landscaping to be carried out during 2001/2002 and to extend the Park in 2002/2003.



Rundle Mall – "Adelaide's Best" shopping experience



Rundle Mall continues to provide "Adelaide's best" shopping experience

Rundle Mall retailers continued to receive support from Council in 2001, with substantial funds injected into promoting the Mall as "Adelaide's Best" shopping experience.

More than one million full colour customer newsletters and 500,000 events programs were distributed as part of Council's ongoing marketing drive for the precinct.

Fashion from more than 165 Rundle Mall specialty stores was showcased during a summer fashion parade extravaganza, with a 500 metre-long red carpet that stretched from King William Street to Pulteney Street.

Christmas festivities were launched in November 2000, with a fireworks exhibit providing a colourful backdrop against the night sky. This event proved popular with children, highlighting special Christmas

decorations displayed along the length of Rundle Mall.

Rundle Mall's involvement in community activities was reflected in the more than 500 events and promotions held in the precinct, with Friday badge days helping to raise valuable funds for many of Adelaide's underprivileged groups.

Rundle Mall evolved as a key site in City development in 2000/2001 with the opening of the Unihouse student housing complex, while the word-renowned Borders bookshop, music store and cafe retailer announced its impending arrival.

Preparations also began for a full-scale upgrade of the Woolworths site that will see the transformation of the Rundle Mall specialty store into a modern supermarket.

When completed, the former David Jones building – currently being revamped as the Rundle Mall Plaza –

will house many new shops and retail stores that will add to the vibrancy of the Mall, while the upper levels will meet the swelling demand for office space in the City.

Council committed itself to the future development of Rundle Mall with the establishment of a Marketing and Advisory Committee in October 2000.

Setting new directions for the Mall's future marketing strategy, the Committee advises Council on issues affecting the precinct such as service standards for maintenance and operations.

An additional \$300,000 in funding was approved by Council for 2001/2002, ensuring the future development of Rundle Mall and reinforcing its importance to the City of Adelaide.



Adelaide Aquatic Centre sets Olympic standards

The Adelaide Aquatic Centre boasted another successful year in 2000/2001, with more than 810,000 visits by members and casual swimmers.

Gold medal fever was in full swing when the Centre hosted 15 countries for pre-Olympic training in preparation for the Sydney 2000 Olympic Games.

South Australians were keen to be part of the excitement, with world champion swimmers, divers and synchronised swimmers entertaining school children, tourists and local enthusiasts over a three-week period.



Russian Synchronised Swimming team

Improved access to information about the Adelaide Aquatic Centre was provided with the launch of a new website – www.adelaideaquaticcentre.com.au – while the range of Centre merchandise sold through the swim shop was increased.

In a move to improve water quality, the Centre lodged a submission to the State Government to reduce chlorine levels by 50 per cent accompanied by stringent monitoring.

If approved, this will set new standards for water quality in South Australia, providing a more enjoyable environment for swimmers.

Reinforcing its role as a key Adelaide sporting, tourism and community facility, the Aquatic Centre hosted more than 140 local carnivals and national events.



A diver in training

Improved accessibility for U-Park facilities

The Council owned and operated U-Park carparking chain continued to provide the best value for money off-street parking facilities in the City.

Improved accessibility and increased convenience for commuters has remained a major focus for U-Park.

This has been achieved through a range of initiatives, including:

- Approval of a central cashier for Gawler Place U-Park to enable customers to make payments prior to returning to their car. In addition to improving convenience, this will also have environmental benefits with the reduction of car queues and associated fumes.

- Installation of computerised validators at Topham U-Park to ensure customers taking advantage of the facility's "early bird" daytime rates park on the upper levels. This has greatly improved accessibility for casual parkers by maximising lower level car park spaces.
- Hosting a skateboard event on the upper levels of Flinders U-Park. This enhanced the profile of the facility while enabling the car park space to be used more efficiently during its Sunday closing hours.

These initiatives have ensured commuters and visitors to the City have access to convenient, efficient and affordable car parking.

Wingfield Waste Management Centre gears up for green future

Council's Wingfield Waste Management Centre (WMC) may become a leading edge recycling facility following its closure in 2004.

Several opportunities exist for the site including its possible use as a high-tech waste treatment plant.

As part of its ongoing search for future uses of the Wingfield WMC, Council led a tour to New South Wales in May 2001 where it visited two of Australia's most significant waste treatment sites - the Brightstar waste-to-energy plant in Wollongong and the Bedminster co-composting centre in Port Stephens.

The tour gave Council an invaluable insight into alternative ways to treat waste as well as providing a think tank for possible ways to develop Wingfield WMC over the next decade.

Following the recent closure of the Garden Island Landfill, the Wingfield site now receives about 60 per cent of metropolitan Adelaide's waste stream.

This has allowed the WMC to increase its resource recovery efforts, which will allow the Wingfield Centre to reach its final landfill height before the end of 2004.

Progressive rehabilitation of the Wingfield WMC site will be undertaken before the final landfill height is achieved, including the establishment of a plant nursery on the property, which will provide some of the plant species needed to revegetate the land.

Wingfield WMC's first independent environmental audit also was undertaken in 2001 to assess the facility's compliance with its Landfill Environmental Management Plan (LEMP).

The results of this audit confirmed that activities at the site, including pest and vermin control, complied with the LEMP, and that staff had demonstrated their commitment to maintaining environmental practices at the site.



The main auditorium provides a stunning venue for events

Adelaide Town Hall further strengthened its reputation as a world class concert hall and function centre by being the chosen venue for more than 900 events during 2000/2001.

Hosting a variety of functions ranging from concerts, conferences, meetings, graduations, corporate events and weddings, the Adelaide Town Hall Function Centre recorded another successful year.

This was highlighted by a net profit for the second year in a row.

Steeped in local history, the Town Hall Function Centre offers modern facilities and amenities, with the grandeur and versatility of its function areas unique to Adelaide.

The Function Centre's highly trained staff deliver an exceptional standard of service and attention to details. Their expertise, combined with the flexibility of the Centre, ensure every event is a success.

Town Hall Function Centre strengthens world class status

An overwhelming response has been received to the Function Centre's website – www.adelaidetownhall.com.au – offering potential customers the opportunity to view the Centre's facilities via virtual tours in addition to accessing menus and other features.

During 2000/2001 more than 1300 visitors to Adelaide enjoyed tours of the Town Hall, which are conducted on a regular basis by the Centre's experienced tour guides.

Adelaide Connector Free Bus Service swings into action

CONNECTOR

More than 33,500 passengers travelled in Council's Adelaide Connector Free Bus Service, following the start of a year-long trial beginning in December 2000.

The City now enjoys a bus service designed to make intra-city travel easy and convenient.

Residents travelling to or from North Adelaide have particularly benefited from the scheme.

Wheelchair accessible, the buses service a figure-of-eight loop that links North and South Adelaide, running in opposite directions to

keep waiting times at bus stops to a minimum.

The route includes stops outside the Le Fevre Terrace playground, North Adelaide Primary School, the North Adelaide Community Centre and the Central Market.

Development of the service was based on extensive research into both traffic and pedestrian movements within the City and followed requests for the provision of safe, convenient transport between major facilities such as hospitals, universities, tourist attractions, schools, community services and shopping precincts.



The easily recognised Adelaide Connector free bus service proved popular

Inaugural Christmas in the City program

The first Christmas in the City program was established to enhance the City's sense of vibrancy during the festive season. The focus in the inaugural year was the giant 15-metre 'Tree of Light' in Victoria Square. With the assistance of ETSA Utilities, the Tree was lit with 20,000 Christmas lights. People were also encouraged to buy a star for the Tree – an initiative that raised \$10,000 for five local charities.

Three floats from the Credit Union Christmas Pageant and special Christmas light decorations - running from Rundle Mall, along King William Street to the Square, and emblazoning surrounding Victoria Square buildings - combined to give the City a festive face.

Over the five weeks of the program, more than 23,000 people visited the Square and enjoyed a variety of entertainment including free face painting, tinsel princesses and Christmas fairies, Jack Frost, Ebenezer Scrooge, cheeky elves, and Christmas show rides and games for children. It is planned to broaden the program in future years to include other events across the City.

The 15 metre "Tree of Light" in Victoria Square



Improved facilities for City of Adelaide Library Service

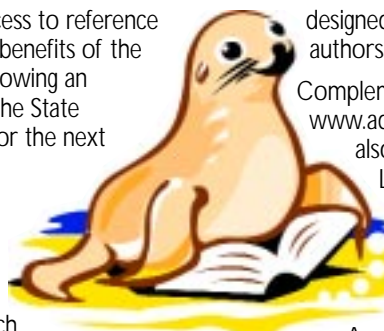
Book lovers and people seeking access to reference resources will continue to reap the benefits of the City of Adelaide Library Service following an agreement that will see it reside in the State Library building on North Terrace for the next 20 years.

Signed by Council and the Libraries Board of South Australia, the agreement will ensure Council's lending service is not moved away from the State Library building, which is currently under redevelopment.

Preparations were made for the relocation of the Library Service's Kintore Avenue site during this 18-month redevelopment.

More than 66,000 members used the City of Adelaide Library Service in 2000/2001 at its two locations on Kintore Avenue in the City and Tynte Street in North Adelaide, with more than 782,000 items borrowed.

Many of the service's regular visitors are children and this was highlighted with the April 2001 launch of a youth website – www.adelaide.sa.gov.au/library/childrens –



designed to promote South Australia's children's authors and illustrators (logo pictured).

Complementing the library's main website – www.adelaide.sa.gov.au/library – the youth website also highlights the facilities provided by the Library Service for younger age groups.

Promoting the work of South Australia's home grown talent, the library participated in a book exchange with Adelaide's Sister City, Austin, Texas, with Councillor Judith Brine personally delivering a selection of books by local children's authors and illustrators.

In another major development, a new library management system was announced which is designed to enable customers to visit the library without leaving their home or office.

Providing 24 hour access to library management services, the user-friendly system will allow members to extend loans, reserve items and conduct catalogue searches via the Internet.

Council honours commitment to reconciliation

Adelaide's indigenous communities were celebrated with an extensive program of Aboriginal cultural events, designed to highlight the significant role of Kurna heritage in the history and culture of the City.

These included:

- **Kurna naming**

Council approved the Kurna naming of an additional 19 City parks, with 23 out of Adelaide's 29 City Park Lands now possessing Aboriginal names.

- **National Sorry Day**

Council encouraged community groups to celebrate National Sorry Day on May 26. Celebrations included the replanting of a Red River Gum in Victoria Square to acknowledge the 1967 referendum that gave Aboriginal people the right to vote.

- **Reconciliation Week**

Council coordinated a week of events in Victoria Square to celebrate Reconciliation Week in May 2001, including performances by the Kurna Plains Choir and a range of other indigenous performers and artists, and the launch of the Aboriginal City Life photographic project.

- **Aboriginal City Life photographic project**

Depicting Aboriginal people as workers, school children, performers, parents, customers and service users, the Aboriginal City Life display celebrated the diverse and constructive contribution indigenous people make to the City of Adelaide.

KAURNA NAMING

AUDACITY is a key driver in the Adelaide City Council's New Directions strategy for Adelaide's exciting future – taking us to 2036 and beyond.

RECONCILIATION INITIATIVE

Council works with communities in creating the future of the City and a step towards this goal, which is also part of Council's commitment to reconciliation with Aboriginal communities, is the Kurna naming of City places.

The Adelaide City Council was one of the first Councils to sign a Reconciliation Statement in 1983. As part of its Reconciliation Water Statement, Council acknowledges the prior occupation of this land by the Kurna people, and will seek opportunities to recognise Kurna heritage through physical features of the City and by supporting community cultural activities.

The Adelaide City Council has to date endorsed the Kurna naming of 23 Park Lands.

The installation of the first four Kurna signs – as detailed below and overlaid – marks the beginning of an 18-month project that will see Kurna signs installed in park lands around the City.

The first four Parks are:

1 Piltawodli

This name means possum place, from 'pilti' = possum, and 'wodli' = house or home. This park was thus called because of the abundance of possums that once lived in the numerous red gum trees. Piltawodli was also the name given to a 'native location' established on the riverbanks in 1817. A plaque and artwork commemorate that site near the restaurant by the water.

Celebrating Adelaide's volunteers

Council honoured its volunteers in 2000/2001, acknowledging the vital and valuable role they play in providing services to the City.

There are many opportunities for people keen to donate their skills, time, knowledge and experience to extend and enhance existing community services within Council.

Council celebrated the 2001 International Year of the Volunteer with the launch of a revised Volunteer Program that aims to seek new recruits to expand and enhance its existing volunteer services.

Demonstrating Council's commitment to volunteer involvement in community-based activities, programs and services, the Volunteers Program is active in a range of areas.

These include aged care, youth, recreation, information, libraries, arts and environmental heritage.

In particular, the North Adelaide Community Centre, the City of Adelaide Lending Library's "Library on Call" service and the Home and Community Care Program all rely heavily on the work of volunteers.

Volunteering is a two-way experience. Volunteers contribute a great deal to enriching the life of individuals and the community by sharing time, expertise and interests.

In return, they become a valuable member of a team, meeting new people, forming new friendships, widening their interests and gaining new experiences, while at the same time having fun.

Volunteer social events, training and meetings occur throughout the year to ensure the volunteer experience is personally enriching and contributes positively to the City community.



Volunteers are among the many that make a significant contribution to the City community



Walking trails inspire a glimpse into Adelaide's past

Residents and visitors have been given an insight into Adelaide's rich history with seven self-guided walking trails which wind through the City's streets and Park Lands.

The trails were launched in October 2000 as part of Council's Active Australia Day celebrations.

Aimed at inspiring visitors and residents to look into Adelaide's past, the trails highlight the diverse culture of the City through prominent monuments, statues and significant heritage buildings.

North Adelaide's striking architecture features heavily in the two-hour long trails with three starting from Wellington Square.

The trails also explore Veale Gardens and the South Park lands as well as focus on statues including Colonel Light's Vision on Montefiore Hill and monuments along North Terrace.

Lord Mayor

The Right Honourable
The Lord Mayor



Alfred HUANG

Town Hall, King William Street,
Adelaide SA 5000

(all mail c/o Vicky Gregory)

Tel: 8203 7589(w)

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Email: LordMayor@adelaide.sa.gov.au

Councillors

(for 2000-2003 Council term)

The Lord Mayor and Councillors are elected by voters across the Adelaide City Council area, and have a responsibility to the City as a whole. All Council members are elected for a three year term of office. The last Council election was held in May 2000.

CHAIRS AND DEPUTY CHAIRS OF PERMANENT COMMITTEES

The Council is the main decision making structure of Council with all committees reporting to Council. All committees consist of all members of Council.

City Strategy Committee

Chair: Councillor Judith Brine

Deputy Chair: Councillor Richard Hayward

Civic, Corporate and Finance Committee

Chair: Councillor Bob Angove

Deputy Chair: Councillor Bruno Ventura

City Businesses Committee

Chair: Councillor Richard Hayward

Deputy Chair: Councillor Anne Moran

City Projects Committee

Chair: Councillor Bruno Ventura

Deputy Chair: Greg Mackie

Organisational Development Committee

Chair: Councillor Bert Taylor

Deputy Chair: Councillor Michael Harbison

Development Assessment Panel

Presiding Member: Councillor Michael Harbison

Deputy: Councillor Judith Brine

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COUNCILLOR



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COUNCILLOR



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COUNCILLOR



Bert TAYLOR AM

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• • • All Councillors have offices located at 5 Pirie Street, Adelaide
Please direct your enquiries to the Members' Secretary Tel: 8203 7563 Fax: 8203 7272

Organisation Structure

